Department of Distance Education

COURSE 541

DoD ORGANIZATION, PLANNING, AND STRATEGY

LESSONS 1, 2 & 3
SELECTED READINGS

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MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Course 541 Selected Readings Book

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WILLIAM T. JOHNSON, Ph.D.
Dean of Academics
LESSON 1: DEPARTMENT OF DEFENSE STRUCTURE

Section 1: Department of Defense Reorganization


Online Only

Module 4: Post Goldwater-Nichols Reorganization Initiatives.


Module 5: Faculty Led Forum.

Online Only
Section 2: Department of Defense Roles, Functions, and Missions

Module 1: The President and the Secretary of Defense.
Online or Issued Separately

Module 2: The Military Departments.
Online or Issued Separately

Module 3: The Joint Chiefs of Staff.


Module 4: The Combatant Commands.

Reading. (Read) Jones, Logan LCDR. "Toward the Valued Ideal of Jointness: The Need for Unity of Command in U.S. Armed Forces." Naval War College. 8 February 2000. (20 reading pages) ............. 238

Module 5: Directed Learning Activity. Self Diagnostic: DoD Roles, Functions, and Missions.
Online Only

LESSON 2: JOINT PLANNING PROCESSES AT THE STRATEGIC LEVEL

Section 1: The Joint Strategic Planning System (JSPS)

Module 1: Overview.

Reading. (Study) Joint Chiefs of Staff. "Joint Strategic Planning System." Chairman of the Joint Chiefs of Instruction - 3100.01A. September 1, 1999. (33 reading pages) .................................................. 264
Module 2: JSPS Processes and Documents.
Online or Issued Separately

Module 3: Joint Vision: A Key JSPS Product.

(29 reading pages). .......................................................... 339
(28 reading pages). .......................................................... 368

Module 5: Directed Learning Activity: Joint Strategic Planning System.
Online Only

Module 6: Evaluated Faculty Led Forum.
Online Only

Section 2: The Joint Operation Planning and Execution System (JOPES)

Module 1: Overview.

Module 2: The Deliberate Planning Process.


Module 4: Directed Learning Activity: Joint Operation Planning and Execution System.

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LESSON 3: RESOURCING THE FORCE

Section 1: The DoD Planning, Programming, Budgeting and Execution (PPBE) Process.

Module 1: Overview.

Online or Issued Separately

Module 2: Analysis of the Process.


Module 3: Different Perspectives of PPBS.

Online Only

Section 2: The Joint Requirements Oversight Council (JROC) and the Joint Warfighting Capabilities Assessment (JWCA) Process

Module 1: The Joint Requirements Oversight Council (JROC).

Module 2: The Joint Integrated Capabilities Development System (JCIDS) and The Joint Warfighting Capabilities Assessment (JWCA).


Reading. (Read) COL M.D. Mulhern, “J-8 Force Structure, Resources and Assessment Directorate,” Joint Faculty Education Conference, USAWC, Carlisle, PA, 5 September 2003, Slides. (30 reading pages) ................................................................. 529

Reading. (Study) Joint Chiefs of Staff. “The Joint Warfighting Capabilities Assessment Process.” Chairman of the Joint Chiefs of Instruction - 3137.01B, April 15, 2002. (48 reading pages) .............. 559

Module 3: Evaluated Faculty Led Forum.

Online Only

Section 3: The Army Planning, Programming, Budgeting, and Execution System (PPBES)

Module 1: Overview.


Module 2: PPBES Planning.

Online or Issued Separately

Module 3: Operational Links to the DOD PPBS.

Online or Issued Separately

Module 4: Budget Execution, Performance, and Review.

Online or Issued Separately

Module 5: Directed Activity: Self-Diagnostic: The Army’s PPBES.

Online Only
Section 4: Transforming the Army

Module 1: Overview.
Online Only

Module 2: The Army Transformation Campaign Plan.


Online Only

Section 5: The Acquisition Process
Online Only